



## *The 'New' American Way of War*



### **The XIV Annual Strategy Conference of the United States Army War College Strategic Studies Institute**

---

The XIV Annual Strategy Conference conducted by the U.S. Army War College will be held April 8-10, 2003 in Carlisle, Pennsylvania at historic Carlisle Barracks. This year's conference will bring together top thinkers from national security strategists, senior military leaders, media, leading universities and the policy making community to consider, discuss, and debate topics concerning our national security strategy and to help frame vital questions that offer insights on the *'New' American Way of War*.

Panels include:

- "The American Way of War: Alternative Views"
- "The Emerging Strategic Environment & the American Way of War"
- "The 'New' American Way of War & the NSS/NMS"
- "The Road Ahead: Defense Transformation & the 'New' American Way of War"
- "The Present as Prelude to the Future: Has Tomorrow Arrived?"

Given the backdrop of September 11<sup>th</sup> and the war on terrorism, we envision this year's Strategy Conference to be lively, provocative, and valuable to our Nation as implications to the national security strategy emerge.

**TENTATIVE AGENDA (as of 13 January 2003) all times are approximate**

**U.S. Army War College  
Fourteenth Annual Strategy Conference  
Carlisle Barracks, Pennsylvania  
April 8-10, 2003**

**Tuesday, April 8**

**8:00 a.m. – 4:00 p.m.**

**Registration in Bliss Hall Foyer for those not staying at Comfort Suites or Sleep Inn**

**11:00 a.m. – 3:00 p.m.**

**Pre-Conference Elective: Gettysburg Staff Ride**

Tour the Gettysburg battlefield with a Civil War historian and discuss the military leadership's elusive search for the classic Napoleonic battle of decision during the American Civil War, particularly at the Battle of Gettysburg. Lastly the discussion will center on the impact of the Civil War on the American approach to war.

**4:30 p.m. – 7:00 p.m.**

**Pre-Conference Elective: *Deterrence* Movie Discussion**

This 2000 theatrical movie finds the President of the United States, his chief of staff and his National Security Advisor stranded in a diner in Colorado as a result of a blizzard during the 2008 election campaign. Communicating with his national security team via satellite relay phones, the President must deal with a Persian Gulf crisis situation, one that eventually forces him to carry out his threat of a nuclear strike.

**7:00 p.m. – 9:30 p.m.**

**Reception**

**Letort View Community Center**

**Wednesday, April 9**

**7:00 a.m. – 8:00 a.m.**

**Late Registration in Bliss Hall Foyer**

**8:30 a.m. – 10:00 a.m.**

**Commandant's Lecture Series**

**Keynote**

**Professor Russell Weigley--The American Way of War: A Historical Perspective**

**10:00 a.m. – 10:30 a.m.**

**Break**

**10:30 a.m. – 12:00 a.m.**

**Panel I: the American Way of War: Alternative Views**

- a. Butch Tilford: Moderator
- b. Frank Hoffman: Characteristics of the American Way of War--A Different Perspective.
- c. Max Boot: Is a 'New' American Way of War Emerging?
- d. Conrad Crane: The American Way of War & American Generalship.

**12:15 p.m. – 1:30 p.m.**

**Lunch**

**1:45 p.m. – 3:15 p.m.**

**Panel II: The Emerging Strategic Environment & the American Way of War**

- a. Rich Yarger: Moderator
- b. Thomas Donnelly: U.S. Military Power & the 'Unilateralist' Approach.
- c. John Ikenberry: U.S. Military Power & the 'Multilateralist' Approach.
- d. Dr. Hank Gaffney: "The American Way of War & the U.S. as a World Leader.

**3:15 p.m. – 3:45 p.m.**

**Break**

**3:45 p.m. – 5:15 p.m.**

**Panel III: The 'New' American Way of War & NSS/NMS**

- a. Robin Dorff: Moderator**
- b. CAPT Sam Tangredi: NSS/NMS & U.S. Military Power: Implications.**
- c. Dr Loren Thompson: Strategic Preemption & the American Way of War.**
- d. Daniel Goure: U.S. Military Power & Alternative Strategies.**

**6:30 p.m. – 8:30 p.m.**

**Banquet**

**Letort View Community Center**

**Richard Perle: The 'New' American Way of War & tomorrow's Security Challenges**

**Thursday, April 10**

**8:30 a.m. – 10:00 a.m.**

**Panel IV: The Road Ahead: Defense Transformation & the 'New' American Way of War**

- a. Mike Matheny: Moderator**
- b. Admiral (Ret) Arthur Cebrowski: Defense Transformation**
- c. MG James Dubik: Joint Experimentation**
- d. MG Huba Wass de Czege: Alternative Paths?**

**10:00 a.m. – 10:30 a.m.**

**Break**

**10:30 a.m. – 12:00 a.m.**

**Panel V: The Present as Prelude to the Future: Has Tomorrow Arrived?**

- a. Doug Johnson: Moderator**
- b. Steve Biddle: Afghanistan & the Future of Warfare**
- c. Steve Metz: The Devolution of War**
- d. Michael Vickers: Alternative Futures?**

**12:15 p.m.-1:30 p.m.**

**Lunch (optional)**

**1:45 p.m. – 3:15 p.m.**

**Panel VI: Wrap Up: Assessment & Critique**

- a. Kevin Cunningham: Moderator**
- b. Doug Lovelace**
- c. Jim Kievit**
- d. Marybeth Ulrich**

**3:15 p.m. – 3:30 p.m.**

**Closing Remarks**

# Fourteenth Annual Strategy Conference April 8-10, 2003

## Administrative Information

### 1. General Information:

a. ***Cost of Food and Billing Procedures:*** The \$120 conference fee and \$9 Gettysburg staff ride fee cover the following events/items: reception, coffee breaks, lunches, afternoon breaks, banquet dinner, and conference materials. Receipts should be in the folders you receive at the start of the conference. For those charging the registration fee on a credit card, the entry that will appear on your bill will be "Letort View Carlisle, PA." Please do not be misled by this unfamiliar entry and mistakenly stop payment. It will only cause a delay in our ability to settle our bills following the conference.

b. ***Arrival at Hotel:*** During check-in at your hotel, you will receive an administrative packet containing the final conference agenda, biographical sketches of panelists/speakers, shuttle bus schedule and information about the U.S. Army War College (USAWC) and Carlisle Barracks. Also included in the packet is your name tag. **Please wear the name tag at all functions.** It will admit you to the conference sites and also grant you access to the snack bar and bookstore on the first floor of Root Hall and to the USAWC Library.

### 2. Transportation:

a. ***Transportation to and from Conference:*** Transportation to and from the hotels reserved for the conference will be provided prior to and following all scheduled events. Because of limited parking at Carlisle Barracks, it is highly recommended all attendees use this service. A bus schedule is provided in the administrative packet upon your arrival.

b. ***Security:*** You must present photo identification when entering Carlisle Barracks. If driving, be prepared to show driver's license, vehicle registration and proof of insurance. Due to heightened security, your vehicle may be inspected.

3. **Dress During the Conference:** Dress for the reception is casual attire (sports shirt, open collar) and comparable attire for ladies. Dress for all conference sessions is Class B military service uniform or civilian coat and tie and comparable attire for ladies. Dress for the banquet is civilian coat and tie for gentlemen and comparable attire for ladies.

4. **Administrative Support.** The Strategic Studies Institute staff will provide administrative support throughout the conference. During all panel sessions, the staff will be located in the foyer of Bliss Hall to assist participants with their requirements. At all other times during normal business hours, the staff will be located in Room A205, Root Hall, or may be contacted by calling 245-3133. After duty hours, you may contact Colonel Randy Pullen, conference organizer, at 245-4125, in case of emergency. All support staff can be recognized by their blue or yellow name badges.

5. **Incoming Telephone Messages and Faxes.** A message board will be located in the foyer of Bliss Hall during all panel sessions. Notifications of incoming calls and faxes will be posted to

the message board. Inbound voice messages should be routed to (717) 245-3133 and inbound faxes to (717) 245-3734.

**6. Phone Calls and Faxes.** DSN access will be available in the conference communication center, which is in the Mary Walker Room in the Root Hall cafeteria. Commercial long distance calls may be made from pay phones located on the first floor of Root Hall adjacent to the mailboxes and by the cafeteria. Outgoing faxes can be sent from the Mary Walker Room in the Root Hall Cafeteria.

**7. Laptop Computers.** Use of laptop computers is authorized in Bliss Hall during the conference. We have reserved an area in the rear of the auditorium for those people who need to take notes on their laptop computers during the conference.

**8. Strategic Studies Institute Points of Contact:**

Colonel Randy Pullen, Conference Organizer  
(717) 245-4125, [James.Pullen@carlisle.army.mil](mailto:James.Pullen@carlisle.army.mil)

Ms Donna March, Administrative Support  
(717) 245-3133, [Donna.March@carlisle.army.mil](mailto:Donna.March@carlisle.army.mil)

For a complete listing of Strategic Studies Institute personnel, consult the Directory of Specialists on our home page at: <http://www.carlisle.army.mil/ssi/about/people.html>

**9. Late-Breaking Changes.** Be sure to periodically check the Strategic Studies Institute homepage for updates on the conference at <http://www.carlisle.army.mil/ssi/conf.html>

**10. Foreign Nationals and Representatives of a Foreign Interest:** Foreign nationals and representatives of a foreign interest must have applied to the Department of the Army Foreign Visits Office pursuant to attending the conference. An official foreign visit request must have been submitted to their embassy at least 30 days prior to the date of this conference.

**Fourteenth Annual Strategy Conference, April 8-10, 2003**  
**Registration Form-Return with payment by April 1**

Please Print Clearly or Type

NAME \_\_\_\_\_  
(Last) (First) (MI) (Rank/Title)

NAME BADGE SHOULD READ: \_\_\_\_\_

ORGANIZATION \_\_\_\_\_

STREET ADDRESS \_\_\_\_\_

CITY \_\_\_\_\_ STATE \_\_\_\_\_ COUNTRY \_\_\_\_\_ ZIP \_\_\_\_\_

PHONE \_\_\_\_\_ FAX \_\_\_\_\_

EMAIL \_\_\_\_\_

**MOTEL RESERVATION:** Carlisle Barracks is conveniently located within a short distance from numerous hotels and motels. To facilitate travel from the hotel to the conference the U.S. Army War College has blocked rooms at the Carlisle Comfort Suites (717-960-1000) and Carlisle Sleep Inn (717-249-8863). Reservations for blocked rooms need to be made NLT 15 March; after that date, the hotels will release these rooms to the general public. Post billeting is available on a limited basis by calling (717) 245-4245. Non-availability statements are required for Department of Defense personnel. A credit card number and the expiration date are required to reserve a room. Please note that transportation to and from the conference will only be provided from the Comfort Suites and Sleep Inn.

**Transportation:** Transportation arrangements from the airport to Carlisle can be made by use of taxi or car rental (Avis, Budget, National, or Thrifty).

**CONFERENCE ACTIVITIES:**

I will\_\_\_ will not\_\_\_ attend the Gettysburg staff ride on April 8.

I will\_\_\_ will not\_\_\_ attend the movie "Deterrence" and discussions 4:30 p.m. to 7:00 p.m.

I will\_\_\_ will not\_\_\_ attend the reception on April 8 from 7:00 p.m. to 9:30 p.m.

I do\_\_\_ or do not\_\_\_ consent to having my name, address, phone number and email address published on the list of attendees.

## COST OF THE CONFERENCE:

EVENT :	EVENT COST	YOUR COST
April 8 Gettysburg Tour:	\$9.00	_____
Conference Fee:	\$120.00	_____
<b>TOTAL COST OF CONFERENCE:</b>		_____

The registration fee includes cost of all meals and breaks. **The preferred method of payment is credit card.** Checks should be made payable to *Letort View Community Center*. **Please e-mail, fax, or mail this registration form and payment to addresses shown below so they arrive no later than April 1, 2003.** Prior registration is required. **Seating is limited.** If attendance exceeds capacity, acceptance will be based on date of receipt of registration form and payment. No refunds will be made after April 1, 2003.

### Credit Card Information:

Type Card: VISA MC AMEX Card Number \_\_\_\_\_

Expiration Date \_\_\_\_ \_\_\_\_

Name on Card \_\_\_\_\_

SIGNATURE (required for fax or mail ) \_\_\_\_\_

**For e-mailed registrations:** By providing this credit card information, you are authorizing the Letort View Community Center to charge your account for the costs you have indicated above.

**Please email this completed form (pages 6 and 7) to Ms. Donna March.**

**Or, fax the completed form to:** Commercial (717) 245-3734 or DSN 242-3734

**Or, mail the completed form to:** U.S. Army War College/AWCC-SSI  
ATTN: Ms. Donna March, SSI  
122 Forbes Avenue  
Carlisle, PA 17013-5244

For assistance, please call Ms Donna March, (717) 245-3133.

Thank you!

## **DIRECTIONS TO CARLISLE BARRACKS**

Carlisle Barracks has several main highways leading to it to include Interstate 81 and Interstate 76 (PA turnpike). For interactive map of Carlisle Barracks and further directions, please see the U.S. Army War College website at <http://www.carlisle.army.mil/maps.htm>

**FROM HARRISBURG INTERNATIONAL AIRPORT:** Depart airport on Terminal Road—stay in middle lane. Proceed over bridge then bear left onto PA Route 183. Stay in left lane toward Harrisburg and then take PA Turnpike west. Proceed west on the Pennsylvania turnpike to exit 16—stay in the far right lane. At the end of the exit ramp, turn right proceeding south on Rte 11. Go to 2<sup>nd</sup> traffic light and turn left onto Harmony Hall Road. Proceed to the 1<sup>st</sup> Stop Sign and turn right. This will lead directly to the Carlisle Barracks entrance gate on left immediately before the 1<sup>st</sup> traffic light. Watch for signs. Please note you will need to go through a security check at the gate.

**FROM DULLES AIRPORT, WASHINGTON, DC:** Have rental agent give local directions to the Dulles Access Highway—follow the highway east to Rte 495 North. Proceed north on 495 to Rte. 270 north. Rte 270 blends into Rte 15 north in the vicinity of Frederick, MD. Take 15 north to the Pennsylvania Turnpike which is approximately 28 miles north of Gettysburg. Proceed west on the Pennsylvania turnpike to exit 16. Follow directions from turnpike to Carlisle Barracks in second paragraph.

**FROM NEW YORK CITY:** Take Interstate 78 W to Interstate 81 S to exit 52B. This will bring you to Rte 11 South. Proceed 6 traffic lights to Harmony Hall Road on left. Follow directions from Harmony Hall Road to Carlisle Barracks in second paragraph.

**FROM POINTS EAST OR WEST:** Take Interstate 76 (PA Turnpike) either west or east to exit 16. Follow directions from turnpike to Carlisle Barracks in second paragraph.

## **DIRECTIONS TO HOTELS:**

**COMFORT SUITES:** 10 South Hanover Street, Carlisle, PA 717-960-1000. Rte 11 South turns into Hanover Street as you approach Carlisle. Proceed down Hanover Street past the Square. Continue approximately one block, Comfort Suites is on the right.

**SLEEP INN:** 5 East Garland Drive, Carlisle, PA 717-249-8863. Rte 11 South turns into Hanover Street as you approach Carlisle. Proceed down Hanover Street past the Square. Continue on South Hanover Street through 5 traffic lights. Turn left on the next street which is E. Garland Drive. The Sleep Inn is directly behind the Cracker Barrel Restaurant.